<u>DO NOT USE AT RETAIL</u>. Retailers should be presented via our Retail Marketing Plan Approach and <u>not</u> an RDA to RDA comparison. RJR must leverage <u>all</u> resources.

Pack Outlet Examples

196 Merchandising/Presence RDA Comparison

industry	y CPVV/Store =	Cti	1S/WK	55	Yes or No	
RJF	R CPW/Store =	cti	ns/wk	NSS	Yes or No	
PN	A CPW/Store =	ctı	ns/wk			
BAT	CPW/Store =	ctr	ns/wk			
LOF	R CPW/Store =	ctr	ns/wk			
BAT Monthly PI	<u>ayments</u>			·		
	Silver = \$	/mo.				
	Gold = \$ _	/mo.				
	Platinum = \$ _	/mo.			•,	
PM Monthly Pay	<u>rment</u>				:	
	MPL 1 = \$	/mo.				
	MPL 2 = \$	/mo.				
Exclusive	MPL 3 = \$	/mo120%	x Exclu	sive = _	<u> </u>	
RJR Monthly Pa	iyments					
	Level 1 = \$ _	<u>/mo.</u> _ (+ \$1-	30 Enha	ncement)	1	
Preferred Plan	Level 2 = \$ _	/mo. (+ \$1-	30 Enha	ncement)	ı	
	Level 3 = \$ _	/mo. (Varia	ble \$ En	hanceme	nt NTE 120%	PM EX)
Total Category	<u>Approach</u>	PM Exclusive	RJR	Level 3 (Defense - 2 (o's Only)
RJR = \$	/ma.	\$/mo.		RJR L3	3 = \$	/mo.
PM = \$	/mo.			PM MPL2	? = \$	/mo.
BAT = \$	/mo.		OR	BAT	= \$	/mo.
LOR = \$	/mo.					_
Total = \$	/mo.			Tota	l = \$	lmo.

Do not use at Retail. Retailers should be presented via our Retail Marketing Plan Approach and not an RDA-to-RDA comparison. RJR must leverage all resources. Pack Outlet Examples National SOM'S 196 Merchandisona/Presence RDA Companion Industry CPW/store = 150 ctms/wk. 6/5 2650M RJR CPW/store = 39 dres/wk. PT 4166 PM CPW/store = ctns/wk 72 48 50M BAT CPW/store = 24 ctus/wk 16 50M 5 SOM | LOR CPW/store = _ B ctns/wk BARRORE BAT Payment Monthly Payments Silver = # 60 /mo. Gold = # 90 / mo. Platinum = # 110/mo. PM Monthly Payments MPL 1 = # 92 /w. MPL Z = #184 /mp. 120% * Exclusive = #277 Exclusive MPL 3 * * 231 /mo. RJR Monthly Payments Level 1 = # 127 /mo. (+ #1-30 Enhancement) -> Level 2 * # 150 /mo. (+ \$1-30 Enhancement) Level 3 = \$ 180 /mo. (Variable # Enhancement NTE 120% PM EX) RJR Level 3 (Defence-260's only) PM Exclusive Total Category Approach RJR L3 = \$ 180/mo. RJR = 150/mo. # 231 /mo. PM = 184/mo. BAT = # 90 /mo. LOR = # 35 /mo. # 364 /mo. Total = Total - \$459 /mo.

Do not use at Retail. Retailers should be presented via our Retail Marketing Plan Approach and not an RDA - to-RDA comparison. RJR must leverage all resources. Pack Outlet Examples '46 Merchandising/Presence RDA Compansion PM Overderdopes Industry CPW/store = 150 ctms/wk. 19 som RJR CPW/store = 29 dus/wk. #10 4 NSS 6050M PM CPW/store = ctns/wk 90 16 SOM BAT CPW/store = 24 ctus/wk LOR CPW/store = 5 ctus/wk BATTERMENT BAT Payments Monthly Payments Silver = # 60 /mo. Gold = # 90 /mo. Platinum = # 110 /mo. IPM Monthly Payments MPL 1 = \$ 125/10. MPL 2 = #251/mo. Exclusive MPL 3 * 314/mo. 120% * Exclusive = 377 RJR Monthly Payments Level 1 = # 115 /mo. (+ #1-30 Enhancement) -> Level 2 * # 140/mo. (+ #1-30 Enhancement) Preferred Plan Level 3 = \$ 170 /mo. (Variable # Enhancement NTE 1202 PM EX) RJR Level 3 (Defence-2 Co.'s only) Total Category Approach PM Exclusive RJR = \$140/mo. # 314 /wo. RJR L3 = # 170/mo. PM MPL 2 * 251/mo. PM = 251 /ma BAT = \$ 90 /mo. 10R = # 35 /mo. # 421 /mo. Total = 1 516 /mo.

Do not	use at Retail. Retailers should be presented via our Petail Marketing
Plan 4	pproach and not an RDA-to-RDA comparison. RJR must beverage all
resource	Pack Outlet Examples #3
	196 Merchandising/Presence RDA Companson PM Overdeveloped BAT Overdeveloped
	Industry CPW/store = 150 stac/wk. 5/5 (Yes) or No
16 901	RJR CPW/store = 24 dre/wk. PTESNSS Yes or No
60 50M	PM CPW/store = 90 ctms/wk
19 8011	BAT CPW/store = 29 ctus/wk
3	LOR CPW/store = 5 ctus/wk
	EA E CENTRAL DE LA CONTRAL DE
	BAT Payments Mouthly Payments
	51/ver = # 75/mo.
	Gold = # 115/40.
	Platinum = # 140/mo.
	PM Monthly Payments
	MPL 1 = # 125/wo.
	MPL Z = #251/mo.
	Exclusive MPL 3 * * 314 /mo. 120% * Exclusive = #377
	46
:	DIO MAUL PARAL
į	Level 1 = # 110/mo. (+ #1-30 Enhancement)
Preferred P	Plan -> Level 2 * 130/mo. (+ \$1-30 Enhancement)
,	Level 3 = \$ 160 /mo. (Variable # Enhancement NTE 120% PM EX)
•	
Total Cat	regory Approach PM Exclusive RJR Level 3 (Defence - 2 Co. 4 only)
•	\$ 130/mo. \$ \$ 314 /mo. RJR L3 = \$ 160 /mo.
•	# 251/mo. PM MPL 2 # 251/mo.
LOR = :	# 115 /mo. N/A # 35 /mo. # 531 /mo. Total = 411 /mo.
OT'AL "	

Source: https://www.industrydocuments.ucsf.edu/docs/phky0000

Do not	use at Retail. Retailers should be presented via our Retail Marketing
	pproach and not an RDA-to-RDA comparison. RJR must leverage all
resource	Pack Outlet Examples (#4)
	196 Merchandising/Presence RDA Compansion National SOM's
	Industry CPW/store = 150 ctns/wk 5/5 Yes or No
26 5CM	RJR CPW/store = 39 dres/wk. PIDGNSS (Yes) or No
	BAT CPW/store = 24 ctus/wk
	LOR CPW/store = 8 ctns/wk
	BASCER COL
	BAT PERMENT Mouthly Payments
;	Silver = # 25 /mo.
	Gold = # 30 / mo.
	Platinum = # 40 /mo.
į	PM Monthly Paxments
*.	MPL 1 = # 46 /m.
• •	MPL Z = #92 /mo.
:	Exclusive MPL 3 * 139 /mo. 120% * Exclusive = #167
: :	!
	RJR Monthly Payments
; :	Level 1 = \$ 55 /mo. (+ \$1-30 Euhancement) \$9
Preferred P	lan -> Level 2 * * 80/mo. (+ *1-30 Enhancement)
	Level 3 = \$ 110 /mo. (Variable & Enhancement NTE 120% PM EX)
:	
Total Cat	egory Approach PM Exclusive RJR Level 3 (Defence-2 Co.'s only)
RJR =	\$ 60/mo. \$139/mo. RJR L3 = \$110/mo.
PM =	# 92 /mo. PM MPL 2 # 92 /mo.
BAT =	# 30 /mo. N/A
LOR =	* 15 /mo. * 217 /mo. Total = * 202 /mo.